

Fresno County



Elections Administration Plan
November 2019

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ELECTIONS ADMINISTRATION PLAN

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I. Introduction

Fresno County was founded in 1856 and in early years, there were 4,605 County residents and elections were conducted with hand-tallied paper ballots. The County began using a punch card voting system in 1967. Voter registration had increased to 200,000 in 1972 and 300,000 in 1992. As the number of registered voters increased and other types of voting systems became available, the County introduced a paper scan voting system with precinct readers in 1999. By 2012, voter registration had increased to 400,000. As of February 10, 2019, voter registration was 461,008.

Voters were allowed to vote by mail (VBM) beginning in 1962 if they met certain criteria. In 2002, the State adopted “no excuse vote-by-mail” so that any voter could choose to vote by mail and become a permanent VBM voter. In Fresno County, 20% of ballots cast were VBM in 1990, and that number has increased steadily to 65% in the November 2018 election. A special election held in early 2019 showed that 86% of ballots cast were VBM ballots. Voted mail ballots must be sealed in a VBM envelope and signed by the voter. Signatures on every VBM ballot envelope are compared to the voter’s registration signature and must match before being counted.

In 2016, Senate Bill 450 created the Voter’s Choice Act (VCA). In 2018, five counties converted to the VCA (Madera, Napa, Nevada, Sacramento and San Mateo.) The VCA model provides that every voter receives a VBM ballot and vote centers replace traditional polling locations. Under the precinct model, in November 2018, Fresno County had 268 polling places open for one day. Under the VCA, Fresno County will have a minimum of 50 vote centers with 10 open for 11 days and 40 open for four days including weekends, holidays and Election Day. An additional 33 secure ballot drop boxes will be added under the VCA model that will be open for 29 days including Election Day. Fresno County voters can choose to vote at any of the 50 vote centers and a higher level of service will be provided, including ballot on demand and voter registration. A minimum of 83 locations (50 vote centers and 33 ballot drop boxes) will be available for depositing mail ballots. Voters may also mail their VBM ballots postage-paid.

In August 2018, Fresno County issued a Request for Proposal for a new election system. The existing system needed to be replaced due to its age and the difficulty of finding replacement parts. The system has since been scheduled to be decertified by the State prior to the March 2020 election. The County held five community meetings to explore whether or not Fresno County should convert to the VCA model, which would impact the purchase of equipment. Based on community meetings, communications with the five counties that have converted to the VCA model, the Secretary of State office, and other counties that are considering conversion, Fresno County Clerk/Registrar of Voters Brandi Orth recommended to the Board of Supervisors that Fresno County convert to the VCA model. The Board of Supervisors voted on March 12, 2019, to make that conversion beginning with the March 2020 Presidential Primary election. Other California Counties making the conversion for the March 2020 election are:

Amador, Butte, El Dorado, Fresno, Los Angeles, Mariposa, Orange, Santa Clara, Calaveras and Tuolumne.

The VCA model provides all voters with more opportunities to cast their ballots. Voters may choose to vote at any of the Vote Centers which provide every voter with a minimum of 93 hours over an 11-day period of voting opportunity at Vote Centers compared to 13 hours (one day) under the polling place model. These expanded hours include weekends and holidays. In addition, voter registration services will be provided at all Vote Centers as opposed to one location (Elections Office) under the polling place model.

Fresno County Elections had previously established the VAAC (Voter Accessibility Advisory Committee) and the LAAC (Language Accessibility Advisory Committee). Although these committees had been meeting prior to the adoption of the Voter's Choice Act and individual representatives of these two committees attended the five community meetings the LAAC and the VAAC met for the first time to discuss the VCA in March 2019. In addition, a new Voter's Choice Act Advisory Committee (VCAAC) with representation from the VAAC and the LAAC began meeting in March 2019.

Input from the community meetings, the VAAC, the LAAC, and the VCAAC were considered and utilized to develop this Elections Administration Plan (EAP), which will detail how Fresno County will implement the VCA, including the Voter Education and Outreach Plan pursuant to California Election Code Section 4005(a) et seq. See Attachment A for reference to code sections and plan requirements.

PLAN SUMMARY: Fresno County will work with three committees made up of community members (Voters Choice Act Advisory Committee, Language Accessibility Advisory Committee and Voter Accessibility Advisory Committee) and other community representatives as we transition to the Voters Choice Act. Voter education and outreach efforts will utilize various media including print, social media, radio and television. The County will conduct voter education workshops to include voters with disabilities and non-English speakers. Presentations and information will be made available at various community events. Each voter will receive two mailings explaining that all voters will receive a vote-by-mail ballot and their options for voting and services available. All communications will be translated in Spanish as required by the federal Voting Rights Act of 1965. In addition, messaging and voter information will be translated in the languages required by the California Elections Code which include: Punjabi, Hmong, Chinese, Korean, Khmer, Vietnamese, and Tagalog. A VCA tool kit will be available to organizations who can use the materials to inform their communities. With input from the three committees and required considerations, the County will identify locations for 50 vote centers and 33 ballot drop box locations to be used in the March 2020 election. Each vote center will be accessible and will provide a high level of service including ballot on demand so that Fresno County voters can vote at any vote center. Ten of the vote centers will be open for 11 days and the remaining open for 4 days, including weekends, holidays and election day. Ballot drop boxes will be open for 29 days prior to the election.

II. VOTER EDUCATION AND OUTREACH PLAN

Fresno County is a diverse county with 15 cities, a number of unincorporated communities, and rural areas. Voter education and outreach will be provided utilizing a variety of methods to increase voter engagement and to be sure that voters and potential voters receive multiple communications in different formats in the appropriate language.

Fresno County will enlist the help of community organizations, media representatives and communications experts to maximize the efforts to communicate with the community.

A. Use of Media, Including Social Media, Newspapers, Radio and Television

1. Public Service Announcements: Public Service Announcements (PSAs) will be developed for radio and television and will be distributed to all television stations and radio stations in the County. PSAs will promote the toll-free voter assistance hotline while generally informing voters of the upcoming election and different voting options. PSAs will inform voters on the availability of a vote-by-mail ballot in an accessible format and the process of requesting such a ballot. PSAs will be developed in English, Spanish, Punjabi, Hmong, Chinese, Korean, Khmer, Vietnamese, and Tagalog, and distributed to local stations and utilized on social media. The LAAC, VAAC and VCAAC will be consulted as to the content and translation of the PSAs.

See Attachment B for a list of television and radio stations.

2. Print Messages: A minimum of three different print messages will be developed and distributed to all newspapers/newsletters in the area. Print messages will be translated into all required languages. Print messages will include the toll free voter assistance hotline and inform voters of the availability of a vote-by-mail ballot in an accessible format and the process of requesting such a ballot. Print messages will inform voters of the upcoming election and different voting options. Print messages will be initially available in September, 2019 and will continue with various messages up to the election. The VCAAC, LAAC and VAAC will be given the opportunity to review general print messages.

Print Messages will be designed in a variety of sizes and delivered and/or emailed to newspapers, community organizations, Public Information Officers in the County, County Departments, Cities, Utility Companies, special districts, school districts, colleges and universities, retirement associations, and any other organizations with communications tools (paper or electronic) through which the messages can be

reproduced in a display format or distributed as a flyer. The County will provide printed messages to organizations who agree to distribute them and will seek to partner with organizations who will reproduce the messages in their printed newsletters and electronic newsletters.

See Attachment C for a list of Print and Electronic Media.

See Attachment D for a list of community organizations, Cities, and Special Districts.

3. Social Media and Internet Presence: A detailed social media plan will be developed and designed to encourage sharing and multiplying the impact of social media. The social media plan will have specific messages about the toll-free voter assistance hotline and the availability of a vote-by-mail ballot in an accessible format and the process of requesting such a ballot. Between September 2019 and March 2020, working with a media consultant, the County will identify key social media influencers and other third parties who are willing to help spread the word and share information about the voting system to further grassroots outreach to key audiences. A specific content calendar will be developed with specific messages in all required languages by November 2019.
4. Website: The County Clerk Website is in an accessible format and is publicly available. Print media will be on the Website so that it can be downloaded and shared. All Public Service Announcements will be on the County Clerk Website. The County Website has a VCA timeline which will be updated as needed. It is anticipated that specific VCA events and materials will be on the Website by September 1, 2019. All written information on the website will be in an accessible format.
5. VCA Toolkit: The County will provide a toolkit to include social media copy, print ads, links to a PowerPoint presentation, and other materials. Depending on the translation timeframe, it is anticipated that the toolkit and training sessions on how to use the toolkit will be available in October 2019. The VCA Toolkit will be available on the County Clerk Website in the VCA section.

See Attachment E for social media outlets and addresses.

B. Voter Education Workshops

1. Disability Community Workshop: The County will hold a daylong Disability Workshop/Open House with a model Vote Center and presentations that will focus on increasing accessibility and participation of voters with disabilities. These presentations will be scheduled throughout the day followed by a “walk-through” opportunity to experience what a Vote Center can offer voters with disabilities. This workshop will be promoted in advance to the disability community through the VAAC and direct invitations to advocacy groups and programs, which will be

encouraged to schedule “field trips” to attend the Workshop/Open House event. Utilizing the VAAC, the County will work with individuals and groups representing these particular communities to be sure the workshop is strategically located and staffed to create welcoming and effective workshops. Workshops will be held in January 2020.

2. Bilingual Workshops: Working with the LAAC and community organizations, the County will hold bilingual Voter Education Workshops to further educate and communicate the changes related to the Voter’s Choice Act with at least one workshop in each of the following languages: Spanish, Punjabi, Hmong, Chinese, Korean, Khmer, Vietnamese, and Tagalog. Language-specific interpreters will be available to assist attendees. Utilizing the LAAC, the County will work with individuals and groups representing these particular communities to be sure the workshops are strategically located and staffed to create welcoming and effective workshops. These workshops will be promoted to groups and media that work directly with each specific language group. These workshops will be held in November and December 2019 and January 2020.

C. General Community Presence

1. VCA Advisory Committee: The County has established the Voters Choice Act Advisory Committee (VCAAC) that will meet regularly to support the efforts to educate the community. Through this effort, we are gathering information about specific opportunities to interact with the general community, as well as language-specific groups and community members with disabilities.

(The County Website is discussed above and is publicly available as part of the general community presence.)

2. Community Meetings: The County will attend community meetings and events to provide general education and information about the VCA to all members of the community. The VCA toolkit will include a PowerPoint-type presentation to be used at group meetings and a “table” presentation to be used at events. The toolkit will be available in October, 2019. Our presentations and printed information will be translated into the required languages. The County will seek to be on the agenda for various regularly scheduled meetings throughout the community. The County will seek to attend community meetings that serve communities that are bilingual and people with disabilities.

See Attachment F for a partial list of community meetings and events.

D. Direct Contact with Voters

1. Voter Mailings: In addition to the County Voter Information Guide (CVIG) and the delivery of vote-by-mail ballots, the County will send out a minimum of two mailings to each voter for the purpose of informing voters of the upcoming election and promoting the toll-free voter assistance hotline. The mailings are tentatively scheduled (based on the recommended dates by the Secretary of State) for the first week of December 2019 and the first week of January 2020.
2. Postcard for Accessible Ballot: All registered voters will receive a postage-paid postcard with their County Voter Information Guide (CVIG) with instructions to request materials in languages other than English and/or request a VBM ballot in an accessible format. Instructions on how to request access for the Remote Accessible Vote-by-Mail (RAVBM) will be included in the County Voter Information Guide.
3. Language Minority Voters: The County will identify language minority voters through the language preference selection on the voter registration form, direct contact by voters as a result of our media campaign and work with the community and the returned postage-paid postcards from the County Voter Information Guide.
4. Toll-Free Phone Language Service: Toll-Free Phone Access is offered for support during all business hours. Staff is available to assist callers in the federally required language (Spanish) and some of the other required languages. The County will provide a language service during the month before Election Day to provide assistance to voters in the other required California Elections Code Section 14201 languages.

Toll-Free Hotline (800) 742-1011

California Relay Service (Speech and Hearing Impaired) 711

E. Education and Outreach Budget

1. Budget: The 2019/20 Elections Budget (for elections prior to July 1, 2020) for education and outreach is \$50,000, a majority of this budget will be for a media consultant and production costs. This does not include resources that are available to the Department at little or no cost, such as public service media time and the reproduction of materials created by the County and distributed by community organizations. The Department did not previously budget for outreach and education. It is estimated that approximately \$7,500 was spent on outreach activities including staff time in years with major elections. The budget also includes \$250,000 for two mailings (printing and postage) to each voter and additional funds for printing costs, staff time (permanent and extra-help) as needed to do community

presentations, media interviews, and other activities to ensure that voters are informed about the Vote Center model voting process.

F. Language-Minority Communities

1. Language Requirements: Fresno County voters speak a variety of languages. Fresno County is required to provide voting materials and assistance in Spanish under the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.). In addition, Fresno County is required to provide voting materials and assistance in seven other languages (Punjabi, Hmong, Chinese, Korean, Khmer, Vietnamese, and Tagalog) in specific areas of the County according to California Elections Code Section 14201.
2. Bilingual Services: Our specific actions related to the language-minority communities have been incorporated throughout this education and outreach plan. The Fresno County LAAC is made up of a diverse group of community members and plays a vital role in making sure that we are taking the appropriate actions to reach our language-minority communities. Currently, Elections staff members speak Spanish, Punjabi, and Hmong. We will seek extra-help employees who are bilingual and will hire workers for the Vote Centers who are bilingual throughout the County with special emphasis in the specific required language areas of the County. As described above, all of our media will be provided in all required languages and provided to media outlets serving specific languages, which are included in our media list (attached). Bilingual Voter Workshops are described above under Voter Education Workshops.

G. Disability Community

1. Workshop/VAAC: As described above in the Voter Education Workshops, we will conduct a one-day Workshop/Open House for voters with disabilities and the individuals and community organizations that support these voters. Our VAAC is a vital part of our efforts, and we will continue to work with the VAAC and utilize their expertise to reach members of our community who have disabilities. Members of the VAAC also serve on the VCAAC. Throughout this plan, we have included our actions related to PSAs, news stories, print and social media, community outreach, and the County Website that will inform and educate voters with a focus on availability of a vote-by-mail ballot in an accessible format and the process to request one.

III. Vote Center Model

A. Vote-By-Mail Ballots

1. Vote-By-Mail (VBM): All Fresno County registered voters will receive a Vote-By-Mail Ballot. Voted mail ballots may be returned by mail (postage-paid), at any drop box or any vote center.
2. RAVBM (Remote Accessible Vote-By-Mail): Fresno County registered voters with disabilities may request from the Elections Office an accessible ballot. The ballot can be accessed on the voter's computer, marked using the voter's own assistive technology and then printed. This ballot can be returned in the same manner as any VBM ballot (mail, Ballot Drop Box or Vote Center). Messaging about the use of the RAVBM service will be included on the website, social media and the County Information Guide. Print and video messages will be made available to agencies and organizations that provide services to people with disabilities for inclusion in their messaging to their clients and members.
3. Replacement Ballot Requests: All voters may request a replacement ballot by telephone at (559) 600-VOTE (8683), by faxing a request to (559) 488-3279, by appearing at a Vote Center or at the Elections Office.

B. Vote Centers

1. Vote Center Locations: Using the VCA criteria and formulas for establishing the number of vote centers and locating the Vote Centers, the County will continue to work directly with our VAAC, LAAC and VCAAC to determine the locations for Vote Centers. Based on the VCA formula, Fresno County is currently required to have a minimum of ~~50~~ 47 Vote Centers. Fresno County will provide a minimum of 50 vote centers. Vote Centers will be equitably distributed across the county to afford maximally convenient options for voters at accessible locations as near as possible to established public transportation routes. It will be the goal to have Vote Centers in locations that will be used for future elections so that voters become accustomed to the locations. Vote Centers will be open a minimum of 8 hours each day and the required 13 hours on Election Day. Ten Vote Centers will be open for 11 days, and the additional Vote Centers will be open for four days.
2. Vote Center Services: Vote Centers will allow any Fresno County eligible voter to cast their ballot in person, register to vote or update their voter registration. During the 14 days immediately preceding an election or on Election Day, a voter may complete a Conditional Voter Registration (CVR) and vote a conditional ballot. Voters will

receive a high level of service at all Vote Centers. Voters may also drop off their voted VBM ballots at any Vote Center.

3. Technology: Vote Centers will be connected to the County's Election Information Management System (EIMS) to allow Vote Center staff to verify, in real time, the voting status of each voter. Ballots will be printed "on demand" so that each voter receives the appropriate ballot.
4. Disabled Access Units and Staffing: Vote Centers will have a minimum of three Accessible Marking Devices (Image Cast X). All Vote Centers will be Americans with Disabilities Act (ADA) compliant, and staff will assist voters with specific needs. All Vote Center services will be available to people with disabilities.
5. Vote Center Staffing: The number of Election Board Members at Vote Centers will range from four to 10 (full-time equivalent) depending on expected turnout and the size of the Vote Center.
6. Language Services: Bilingual Election Board Members will be assigned to Vote Centers as required by the federal Voting Rights Act and the Secretary of State. In addition, the County will provide a telephonic translation service in the required languages to supplement translation services where needed. All Fresno County Vote Centers will have Spanish speaking Election Board Members. In addition, Vote Centers located in or adjacent to other required California Elections Code Section 14201 language areas will be staffed with Election Board Members who speak the required language(s). All voting materials and assistance at all Vote Centers will be provided in Spanish. Translated materials and specific language assistance will be provided in Vote Centers that are in or adjacent to the specific language areas related to California Elections Code Section 14201.
7. Accessible Voting Booths: All Vote Centers will have accessible voting booths so that all voters can vote privately and independently.
8. Consideration of Mobile Voting Services: The County is exploring mobile voting services depending on the availability of an appropriate mobile unit and availability of financial resources necessary for staffing the unit, the County will provide mobile services in areas that will not have a vote center. Analysis is ongoing and a final determination will be made by December 2019.
9. Public Transportation: Public Transportation in the County will be provided free of charge to people who want to go to a Vote Center during the four-day voting period.

See Attachment G for Vote Center layout diagrams.

See Attachment H for known Vote Center locations (subject to change).

See Attachment I for the number of Election Board Members and languages spoken.

C. Ballot Drop Boxes

- 1. Drop Box Locations and Number:** Using the VCA criteria and formulas for establishing the number of Ballot Drop Boxes and locating the Drop Boxes, the County will continue to work directly with our VAAC, LAAC, and VCAAC to determine the locations for Drop Boxes. Based on the VCA formula, Fresno County is required and will have 31 Ballot Drop Boxes. Ballot Drop Boxes will be open no less than 29 days including Election Day. Drop Boxes will be open a minimum of regular business hours if they are located inside buildings, and some Drop Boxes will be outside and open 24 hours per day. All Drop Boxes will be ADA compliant.

See Attachment J for known Ballot Drop Box locations (subject to change).

D. Toll-Free Phone Access

- 1. Phone Access:** Toll-Free Phone Access is offered for support during all business hours. Staff is available to assist callers in federally required languages and the County will provide a language service during the month before Election Day to provide assistance to voters in the required California Elections Code Section 14201 languages.

Toll-Free Hotline (800) 742-1011

California Relay Service (Speech and Hearing Impaired) 711

E. Access by Voters with Disabilities

- 1. VAAC:** The Fresno County VAAC is an active committee made up of voters with disabilities and community members with passion and knowledge about the challenges faced by voters with disabilities. The VAAC is advising, assisting, and providing recommendations to County Elections as to how voters with disabilities can vote independently and privately. The VAAC is actively involved with the conversion to the VCA in Fresno County.
- 2. Accessible Ballot Marking Devices:** The County is committed to improving accessibility in the voting process. Vote Centers will be equipped with a minimum of three accessible ballot marking devices (Image Cast X) to provide the same opportunity for access and participation as is provided to voters who are not disabled, including the ability to vote privately and independently. The Education and Outreach Plan in the first part of this document details the plans for media and the specifics about promoting the toll-free number and the Remote Accessible Vote-By-Mail (RAVBM) system.
- 3. Remote Accessible Voting:** Fresno County registered voters with disabilities may opt to go online, through the Remote Accessible Vote-By-Mail (RAVBM) system, to request a downloadable ballot. RAVBM provides voters with disabilities the ability to request a

VBM ballot be sent electronically to the voter from an authorized Website. The electronic ballot can be downloaded to the voter's computer, marked using the voter's own assistive technology, and then printed. This ballot can be returned in the same manner as any VBM ballot (mail, Ballot Drop Box, or Vote Center).

F. Security/Contingency Plan

- 1. Security:** When Vote Centers are not in operation, the site and equipment will be secured through tested and established security protocols such as tamper-evident seals and secure storage facilities.
- 2. Disruption Prevention:** Security and contingency plans are in place to prevent disruption of voting and to ensure that the election is properly conducted. An uninterruptible power source (UPS) will be used on at least one accessible ballot marking device (Image Cast X) for each Vote Center. Back up/replacement equipment will be available with roving Information Technology (IT) Teams. Voting is available at the County Elections Office building, which has an emergency power generator. All Vote Centers will have a list of all other Vote Center locations so that voters could be referred to the nearest Vote Center, if needed.

G. Cost Savings

- 1. Costs:** The County of Fresno needed to buy a new voting system to replace its 20-year old system, and it had been determined that 2019 would be the best year to make that purchase. At the same time, legislation provided all California counties the optional opportunity to transition to the VCA. The equipment costs for the traditional precinct polling place model was estimated to cost \$1,600,000 more than the equipment for the VCA model, primarily because Fresno County uses ballot tabulators at the polling place. That equipment savings is a one-time savings. Cost analysis indicates that the VCA model will be slightly more expensive to operate on an ongoing basis, primarily due to the required outreach, technology support and the difference in staffing costs for the additional days for Vote Centers.

Attachment A – Election Code Section 4005(a) et seq/Cross Reference to EAP

(I) The plan for the administration of elections conducted pursuant to this section, includes all of the following:	
(i) A voter education and outreach plan that is approved by the Secretary of State and that includes all of the following:	
(I) A description of how the county elections official will use the media, including social media, newspapers, radio, and television that serve language minority communities for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline.	II A 1,2,3,4 Use of Media including Accessible format Attachments B,C,D,E
(II) A description of how the county elections official will use the media, including social media, newspapers, radio, and television for purposes of informing voters of the availability of a vote by mail ballot in an accessible format and the process for requesting such a ballot.	II B, C Workshops, Community Presence Attachments D, F
(III) A description of how the county elections official will have a community presence to educate voters regarding the provisions of this section.	
(IV) A description of the accessible information that will be publicly available on the accessible Internet Web site of the county elections official.	II A 4 Website
(V) A description of the method used by the county elections official to identify language minority voters.	II D 3 Language Minority
(VI) A description of how the county elections official will educate and communicate the provisions of this section to the public, including:	
(ia) Communities for which the county is required to provide voting materials and assistance in a language other than English under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.). The county elections official shall hold at least one bilingual voter education workshop for each language in which the county is required to provide voting materials and assistance in a language other than English under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.).	II A 1,2,3,4 Media Attachments B,C,D,E II B 2 Workshop II C 1,2 Comm Presence II D 1,2 Mailings II F 1,2 Language
(ib) The disability community, including organizations and individuals that advocate on behalf of, or provide services to, individuals with disabilities. The county elections official shall hold at least one voter education workshop to increase accessibility and participation of eligible voters with disabilities.	II A 1,2,3,4 Media II B 1 Workshop II C 1, 2 Comm Presence II G 1 Workshop
(VII) A description of how the county will spend the necessary resources on voter education and outreach to ensure that voters are fully informed about the election. This description shall include information about the amount of money the county plans to spend on voter education and outreach activities under the plan, and how that compares to the amount of money spent on voter education and outreach in recent similar elections in the same jurisdiction that were not conducted pursuant to this section.	II E 1 Budget
(VIII) At least one public service announcement in the media, including newspapers, radio, and television, that serve English-speaking citizens for	II A 1,2,3,4 Media Attachments B,C,D,E

purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline. Outreach made under this subclause shall include access for voters who are deaf or hard of hearing and voters who are blind or visually impaired.	
(IX) At least one public service announcement in the media, including newspapers, radio, and television, that serve non-English-speaking citizens for each language in which the county is required to provide voting materials and assistance under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.) for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline.	II A 1,2,3,4 Media Attachments B,C,D,
(X) At least two direct contacts with voters for purposes of informing voters of the upcoming election and promoting the toll-free voter assistance hotline. The two direct contacts are in addition to any other required contacts including, but not limited to, sample ballots and the delivery of vote by mail ballots.	II D 1,2 Mailings/Postcard
(ii) A description of how a voter with disabilities may request and receive a blank vote by mail ballot and, if a replacement ballot is necessary, a blank replacement ballot that a voter with disabilities can mark privately and independently.	II D 2 Accessible Ballot
(iii) A description of how the county elections official will address significant disparities in voter accessibility and participation identified in the report required by subdivision (g).	II D 3 Language Minority II C 2 Meetings II F 2 Language Services II B 2 Workshops
(iv) A description of the methods and standards that the county elections official will use to ensure the security of voting conducted at vote centers.	III F 1,2 Security
(v) Information about estimated short-term and long-term costs and savings from conducting elections pursuant to this section as compared to recent similar elections in the same jurisdiction that were not conducted pursuant to this section.	III G Costs
(vi) To the extent available at the time of publication, information on all of the following:	
(I) The total number of vote centers to be established.	III B 1 Vote Centers
(II) The total number of ballot dropoff locations to be established.	III C 1 Drop Box Locations and Number
(III) The location of each vote center.	III B 1 Vote Centers
(IV) The location of each ballot dropoff location and whether it is inside or outside.	III C 1 Drop Boxes Attachments H,J
(V) A map of the locations of each vote center and ballot dropoff location.	Attachment H
(VI) The hours of operation for each vote center.	Attachment H
(VII) The hours of operation for each ballot dropoff location.	Attachment J
(VIII) The security and contingency plans that would be implemented by the county elections official to do both of the following:	
(ia) Prevent a disruption of the vote center process.	III F 1,2 Security
(ib) Ensure that the election is properly conducted if a disruption occurs.	III F 1,2 Security

(IX) The number of election board members and the number of bilingual election board members and the languages spoken.	Attachment I, Staff
(X) The services provided to voters with disabilities, including, but not limited to, the type and number of accessible voting machines and reasonable modifications at each vote center.	III E 1,2,3 Services
(XI) The design, layout, and placement of equipment inside each voter center that protects each voter's right to cast a private and independent ballot.	Attachment G Layout III B 6 Privacy
(vii) A toll-free voter assistance hotline that is accessible to voters who are deaf or hard of hearing, and that is maintained by the county elections official that is operational no later than 29 days before the day of the election until 5 p.m. on the day after the election. The toll-free voter assistance hotline shall provide assistance to voters in all languages in which the county is required to provide voting materials and assistance under subdivision (a) of Section 14201 and the federal Voting Rights Act of 1965 (52 U.S.C. Sec. 10101 et seq.).	III D Hotline
(J) The plan for the administration of elections conducted pursuant to this section is posted in a format that is accessible to persons with disabilities on the Internet Web site of the Secretary of State and on the Internet Web site of the county elections official.	II A 4 Website

Attachment B – Television and radio stations

Central Valley Talk Radio
Crossing TV Xfinity Channel 398
Fresno State Radio KFSR 90.7
Hmong Radio KBIF AM 900
Hmong USA Television
KFSN Ch. 30
KGPE Ch. 47
KMJ AM 580
KMPH Ch. 26
KSEE Ch. 24
KVPR FM 89
KVPT Ch. 18
Mega 97.9 KMGV FM
Punjabi Radio KBIF AM 900
Radio Bilingüe KSJV FM 91.5
Soft Rock 98.9 KSOF FM
Univision Ch. 21

Attachment C – Print and Electronic Media

Business Journal
California Advocate
CA Latina Democrats Fresno County
California State University, Fresno - The Collegian
Central California Life Magazine
Clovis Roundup
Coalinga Press
Community Alliance
Firebaugh/Mendota Journal
Fowler Ensign
Fresno Bee
Fresno Building Healthy Communities Enews
Fresno City College RAMPAGE
Fresno County Daily News
Fresno Free Press
Fresno Magazine
Fresno Pacific College - The Syrx
Fresno Unified Newsletter "Building Futures"
GV Wire e-news
Kerman News
Kingsburg Recorder
League of Women Voters Newsletter
Maddy Daily e-news
Mi Familia Vota California Newsletter
Mid Valley Times
Mountain Press
Movimiento Latino
Orange Cove Times
Retired Employees of Fresno County Newsletter
San Joaquin/Tranquillity West Side Advance
Sanger Scene
Selma Enterprise
Vida en Valle

Attachment D – Community Organizations, Cities, and Special Districts

African-American Heritage Museum
Alta Irrigation Division No.1 District
American Civil Liberties Union (ACLU)
American Legion (509)
American Red Cross Central Valley
Arte Américas
Associated Students, Incorporated
Bald Mountain Fire District
Big Brothers Big Sisters of Central California
BizPro Networking Fresno
Black Women Organized for Political Action
Boys and Girls Club
Bulldog Pantry
California Alliance for Retired Americans
California Latina Democrats
Calwa Recreation and Park District
Central California Blood Center
Central California Irrigation Division No. 5 District
Central Labor Council
Central Unified School District
Central Valley Air Quality Coalition
Central Valley Asthma Collaborative
Central Valley Empowerment Alliance
Central Valley Environmental Justice Network
Central Valley Justice Coalition
Central Valley Legal Services
Central Valley Partnership
Central Valley Progressive PAC
Central Valley Regional Center
Cesar E. Chavez Adult Education Center
City of Clovis
City of Coalinga
City of Firebaugh
City of Fowler
City of Fresno
City of Huron
City of Kerman
City of Kingsburg

City of Mendota
City of Orange Cove
City of Parlier
City of Reedley
City of San Joaquin
City of Sanger
City of Selma
Clovis Unified School District
Clovis Veterans Memorial
Coalinga Press
Coalinga Regional Medical Center District
Coalinga-Huron Recreation and Park District
Common Space
Communities for a New California (CNC)
Community Alliance Newsletter
Consolidated Irrigation District
Council on American-Islamic Relations
Deaf and Hard of Hearing Service Center
Democratic Socialists of America, Fresno
Disability Advisory Commission- City of Fresno
Disability Rights California
Discovery Center
Dress for Success Fresno
Dulce Upfront
Elks Lodge
Fay Wah Club
Fig Garden Fire Protection District
Fig Garden Police Protection District
Firebaugh Resource Conservation District
Freewater County Water District
Fresno Arts Council
Fresno Association of Realtors
Fresno Barrios Unidos
Fresno Boys and Men of Color
Fresno Brown Berets
Fresno Building Healthy Communities
Fresno Center for Nonviolence
Fresno City College
Fresno County and City Republican Women Federated

Fresno County Democratic Central Committee
Fresno County Farm Bureau
Fresno County Peace and Freedom Party
Fresno County Republican Party
Fresno EcoGarden
Fresno Freedom School
Fresno Indivisible
Fresno Irrigation District
Fresno Metro Black Chamber of Commerce
Fresno State Student Cupboard
Fresno Unified School District
Fresno Veterans Home
Fresno Veterans of Foreign Wars
FresYes
Girl Scouts of Central California South
Go Public Schools Fresno
Green Party of Fresno
Hills Valley Irrigation District
Hmong Chamber-Commerce Fresno
Hmong Innovating Politics
Independent Order of Odd Fellows
Jakara Movement
James Irrigation District
James Resource Conservation District
Kerman Unified School District
Kings River Conservation District
Kingsburg Tri-County Health Care District
Kingsburg Unified School District
Laguna Irrigation District
Laton Joint Unified School District
Leadership Counsel for Justice and Accountability
League of Women Voters-Fresno
Libertarian Party of Fresno County
Lions Clubs of Fresno County
Malaga County Water District
Mendota Unified School District
Mi Familia Vota-Fresno
MyLGBTPlus
National Lawyers Guild, Central Valley Chapter

National Women's Political Caucus-Fresno
Native Daughters of the Golden West-Fresno
North Central Fire Protection District
Office of the President-Fresno State
Orange Cove Fire Protection District
Orange Cove Irrigation District
Orange Cove Police Protection
Panoche Resource Conservation District
Peace Fresno
Pinedale County Water
Pinedale Public Utility District
Poverello House Fresno
Power California
Religious Institutions
Resources for Independence Central Valley
Retired Employees of Fresno County (REFCO)
Retired Teachers Association
Riverdale Irrigation District
Riverdale Memorial
Riverdale Public Utility
San Joaquin Valley Democratic Club
Sanger Unified School District
Sanger Women's Club
Selma Health Care District
Selma Unified School District
Sequoia Council Boy Scouts of America
Services, Immigrations Rights and Education Network
Sierra Kings Health Care District
Sierra Resource Conservation District
Sierra Unified School District
Stone Soup Fresno
Student Veteran Organization
The Fresno Center
Tranquility Irrigation District
Tranquility Public Utilities District
Tranquility Resource Conservation District
Trans-Emotion
United Cerebral Palsy Central California (UCPCC)
United Way of Fresno County

USpark Fresno
Valley Forward
We Are Not Invisible Fresno
West Fresno Democratic Club
Wings Advocacy Fresno
Women's International League for Peace and Freedom (WILPF)
Women's March Fresno
Womxn Empowered
Youth Leadership Institute Fresno

Attachment E – Social Media, Addresses and Channel Information

Social Media Goals:

- Build awareness about VCA and changes to the voting process within Fresno County
- Provide Vote Center and ballot drop-box location information
- Move audience to vote, increasing voter turnout, particularly with lower-propensity voter profiles
- Answer anticipated questions and points of confusion around what VCA is and is not
- Direct audience to the VCA website to access more information with every post
- Promote the Fresno County Elections Office mission and services

Target Audience:

- Voting age residents of Fresno County in general who use social media
- Voting age residents of Fresno County who have a lower-propensity to turn out to vote, specifically those who use social media

High-Level Strategy:

The Fresno County Elections Office will use a mix of social media platforms including Facebook, Instagram, Twitter, YouTube, LinkedIn and Nextdoor to establish Elections Office profiles where content about the VCA will be shared. These will be beacons of relevant voter and VCA information. The platform mix proportion will be based on where the target users already exist, posting during times of highest potential exposure to the Office's audience.

Additionally, select posts will be used in paid advertising to target the specific audiences selected. These advertisements will not only generate awareness around the VCA, but will also serve the Elections Office profiles by garnering more followers, such that future posts have a higher organic audience.

Fresno County Social Media Addresses:

Facebook: #VoteFresnoCounty

Twitter: #VoteFresnoCo

Instagram: #VoteFresnoCounty

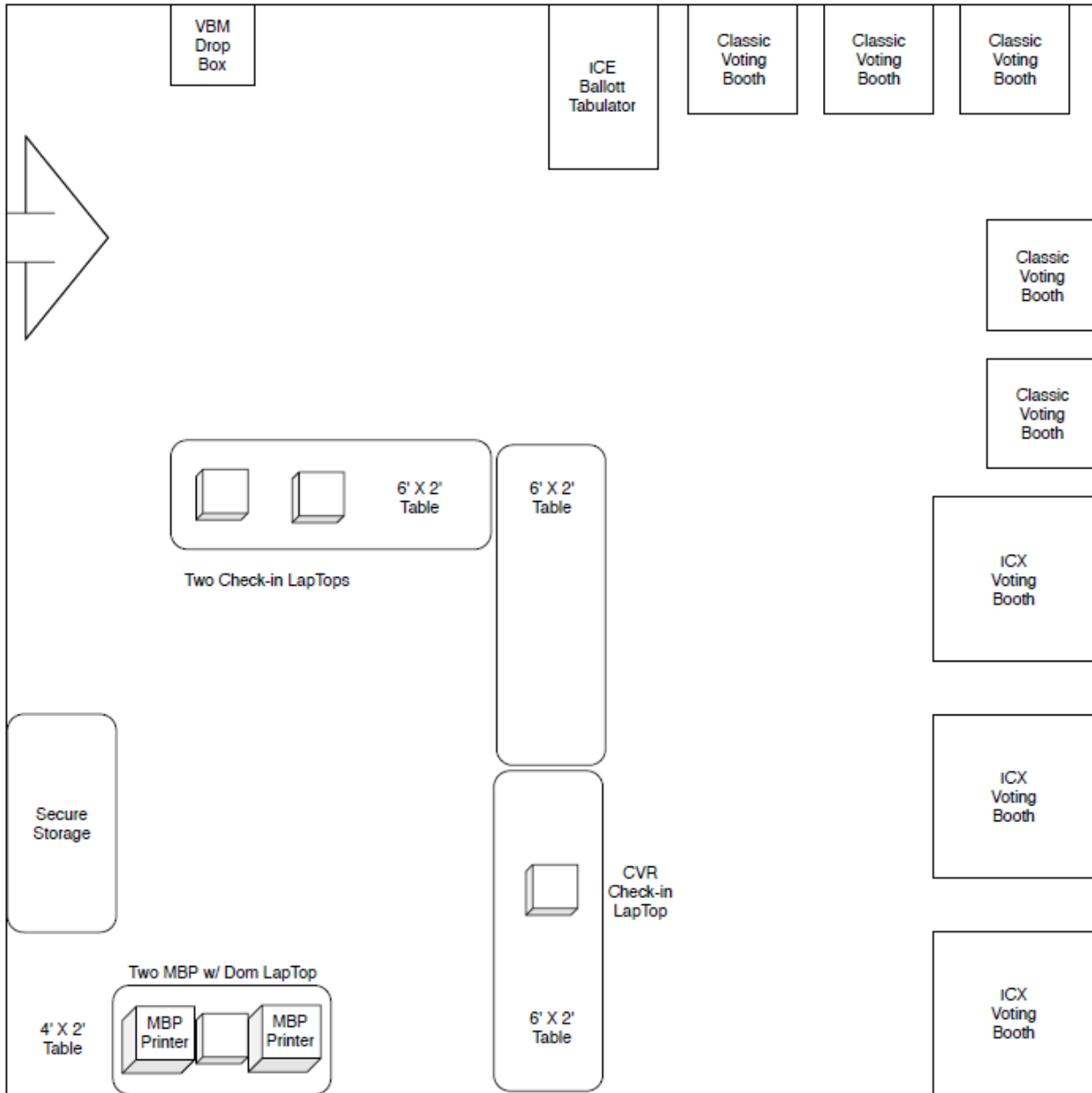
Attachment F – Community Meeting/Events

City	List of Community Meetings/Events	Date: Year 2019
Fresno	Grand Juror's Association Presentation	March 21, 2019
Fresno	Son's in Retirement Club Presentation	April 10, 2019
Clovis	Clovis Democratic Club Presentation	May 16, 2019
Fresno	California Alliance for Retired Americans Presentation	May 28, 2019
Shaver Lake	Shaver Lake Lions Club Presentation	June 6, 2019
Sanger	Sanger Democratic Club Presentation	June 19, 2019
Fresno	Fresno Chamber of Commerce Presentation	August 14, 2019
Fresno	Fresno Area Coalition of Organized Labor Presentation	August 23, 2019
Fresno	League of Women Voters Presentation	August 27, 2019
Fresno	Fresno City/County Republican Women's Federation Presentation	August 29, 2019
Kerman	Harvest Festival & Parade	September 14, 2019
Fresno	Constitution Day- Fresno State	September 17, 2019
Caruthers	Caruthers District Fair & Parade	September 28, 2019
Fresno	Community Resource Fair	October 3, 2019
Fowler	Fowler Fall Festival & Parade	October 5, 2019
Fresno	Senior's Day at The Big Fresno Fair	October 7, 2019
Firebaugh	Community Resource Fair	October 10, 2019
Reedley	Reedley Fiesta & Parade	October 12, 2019
Fresno	Black Women Organization Political Action Presentation	October 14, 2019
Sanger	Community Resource Fair	October 15, 2019
Fresno	Retired Employees of Fresno County Presentation	October 17, 2019
Fresno	Fresno County Farm Bureau Presentation	October 24, 2019
Selma	Selma Band Festival & Parade	October 26, 2019
Reedley	Community Resource Fair	October 31, 2019
Fresno	Grand Jury Tour	November 1, 2019
Selma	Selma City Council Meeting	November 4, 2019
Fresno	Fresno New Comer Auxiliary	November 7, 2019
Fresno	Veterans Memorial Parade	November 11, 2019
Clovis	Clovis Community College Presentation	November 13, 2019
Fresno	Fresno County Republican Party Presentation	November 18, 2019
Fresno	Roosevelt High School- Civics Day	November 22, 2019
Clovis	Children's Electric Christmas Parade	December 7, 2019
Kerman	The Pageantry of Lights Christmas Parade	December 14, 2019
Mendota	Mendota Youth Recreation Annual Christmas Parade	December 21, 2019
Fresno	Hmong Cultural New Year's Celebration at Fresno County Fairgrounds	Dec. 26-Jan. 1 2020

City	List of Potential Community Meetings/Events	Date: Year 2020
Fresno	First Presbyterian Church Seniors Group Presentation	January 10, 2020
Orange Cove	Blossom Festival & Parade	April 00, 2020
Laton	Laton Rodeo Days & Parade	April 00, 2020
Fowler	Fowler Springfest (no parade)	April 00, 2020
Selma	Sikh New Year Celebration	April 00, 2020
Fresno	Fresno Earth Day Radio Park	April 20, 2020
Fresno	Vintage Days CSUF	April 26-29 2020
Clovis	Clovis Rodeo Parade	April 27, 2020
Fresno	Cinco de Mayo w/ Univision	May 5, 2020
Kingsburg	Swedish Festival & Parade	May 16-18, 2020
Coalinga	Horned Toad Derby Festival & Parade	May 25-28, 2020
Fresno	Rainbow Pride Parade & Festival	June 00, 2020
Fresno	Kickoff Party for Summer at Fresno County Library, West Fresno Branch	June 12, 2020
Fresno	Juneteenth Celebration at Frank H. Ball Park	June 15, 2020
Fresno	Community Resource Fair at Granite Park	June 29, 2020
Fresno	Univision Health Fair	July 13, 2020
Caruthers	Caruthers District Fair & Parade	September 00, 2020
Kerman	Harvest Festival & Parade	September 12, 2020
Reedley	Reedley Fiesta & Parade	October 00, 2020
Fowler	Fowler Fall Festival & Parade	October 00, 2020
Fresno	The Big Fresno Fair	October 2-14, 2020
Selma	Selma Band Festival & Parade	October 26, 2020
Fowler	Sikh Parade	November 00, 2020
Sanger	Annual Tree Lighting	November 00, 2020
Fresno	Veterans Memorial Parade	November 11, 2020

City	List of Potential Community Meetings/Events	Date: Year 2021
Fresno	Fresno Chinese New Year Parade & Festival	March 00, 2021

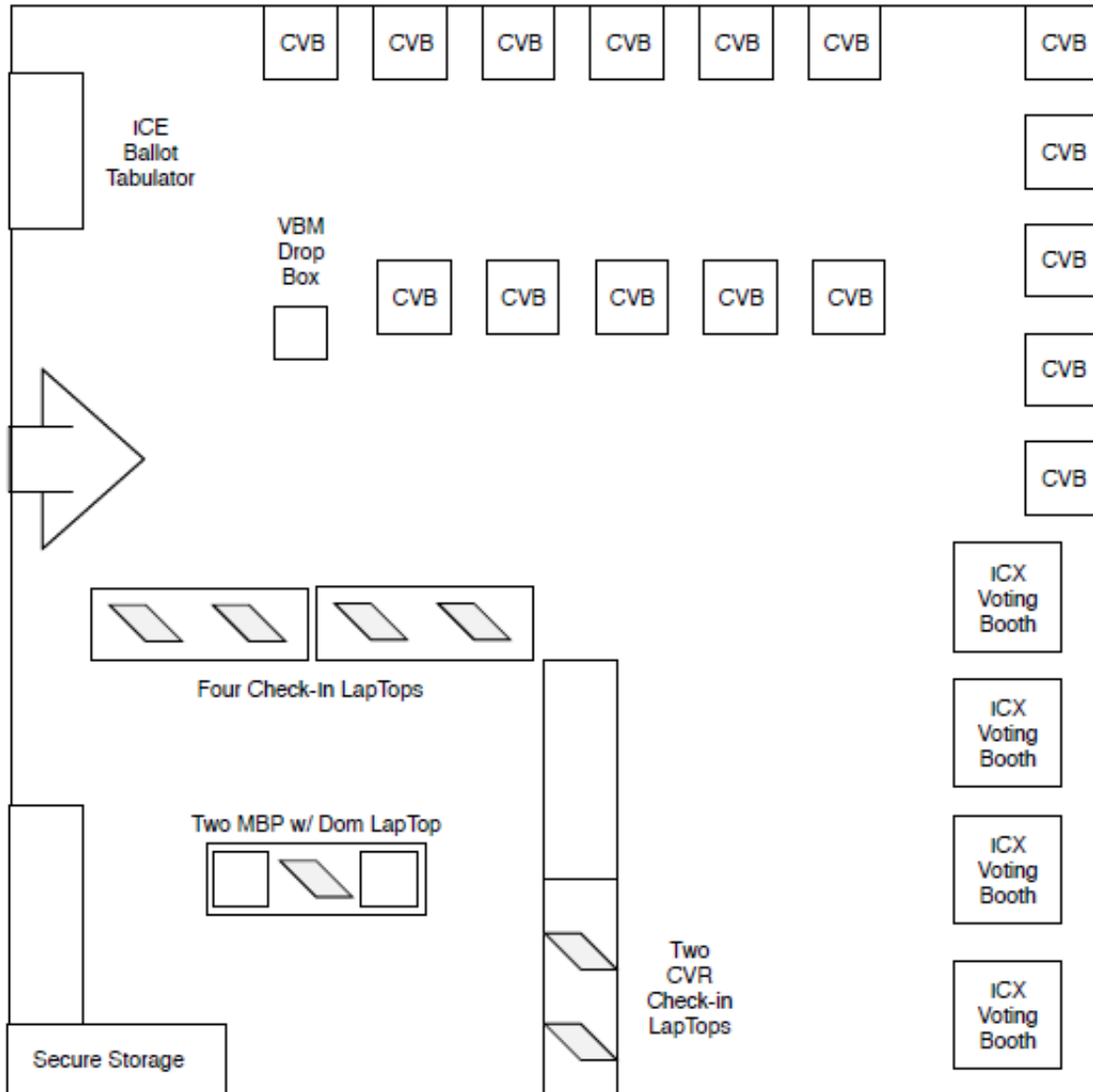
Attachment G(1) – Vote Center Layout Diagrams



Standard Vote Center
20' X 20'

- ICX - ImageCast X Accessible Ballot Marking Device
- ICE - ImageCast Evolution Ballot Tabulator
- MBP - Mobile Ballot Printer
- CVB - Classic Voting Booth

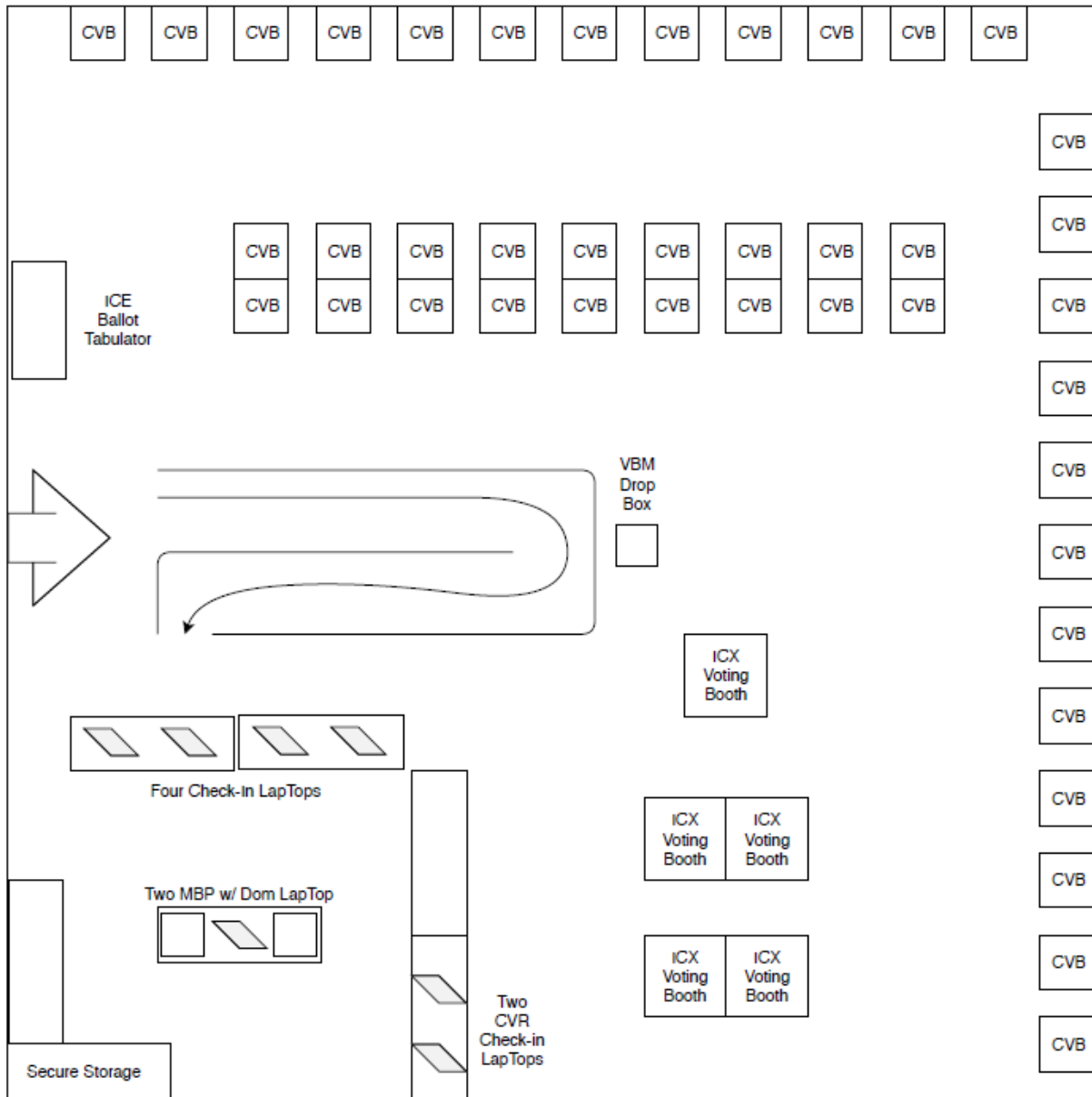
Attachment G(2) – Vote Center Layout Diagrams



Large Vote Center
 30' X 30'
 (Half scale compared to 20'X20')

ICX - ImageCast X Accessible Ballot Marking Device
 ICE - ImageCast Evolution Ballot Tabulator
 MBP - Mobile Ballot Printer
 CVB - Classic Voting Booth

Attachment G(3) – Vote Center Layout Diagrams



Mega Vote Center
 40' X 40'
 (Half scale compared to 20'X20')

- ICX - ImageCast X Accessible Ballot Marking Device
- ICE - ImageCast Evolution Ballot Tabulator
- MBP - Mobile Ballot Printer
- CVB - Classic Voting Booth

Attachment H – Vote Center Locations, Operating Hours, and Maps

The County will have a minimum of 50 Vote Centers (not including the Elections Office which is open for 29 days.) Ten of the 50 Vote Centers will be open for 11 days and the remaining open for 4 days. Once all Vote Centers are identified, the 11 day centers will be chosen. The first group of Vote Center locations in this attachment have been identified as likely vote centers. These locations are reportedly available, and contracts are being negotiated.

Vote Center Locations

All Locations will be 9 am to 5 pm on the Days leading up to Election Day
and 7 am to 8 pm on Election Day unless otherwise noted
All Vote Center Locations Subject to Change

ID	Vote Center	Address	City	Zip	Days Open
1	Firebaugh Senior Center	1601 Thomas Conboy Ave	Firebaugh	93622	4 Days
2	Mendota Branch Library	1246 Belmont Ave	Mendota	93640	4 Days
3	Leo Cantu Community Center	22058 Railroad Ave	San Joaquin	93660	11 Days
4	Kerman Community/Teen Center	15101 W Kearney Blvd	Kerman	93630	4 Days
5	John Palacios Community Center	16846 4th St	Huron	93234	4 Days
6	Keck Community Center	555 Monroe St	Coalinga	93210	4 Days
7	Riverdale Unified School District	3160 W Mt Whitney Ave	Riverdale	93656	4 Days
8	CPDES Hall (Easton Portuguese Hall)	172 W Jefferson Ave	Fresno	93706	4 Days
9	Fowler Branch Library	306 S 7th St	Fowler	93625	4 Days
10	Selma Neighborhood Resource Center	1940 E Front St Suite 102	Selma	93662	11 Days
11	Kingsburg Train Depot	1465 California St	Kingsburg	93631	4 Days
12	Parlier Community Center	1100 E Parlier Ave	Parlier	93648	4 Days
13	Reedley Community Center	100 N East Ave	Reedley	93654	4 Days
14	Orange Cove Library	815 Park Blvd	Orange Cove	93646	4 Days
15	Bear Mtn Library & Activity Center	30733 E Kings Canyon Rd	Squaw Valley	93675	4 Days
16	Sanger Community Center	730 Recreation Ave	Sanger	93657	11 Days
17	Sierra Oaks Senior & Community Center	33276 Lodge Rd	Tollhouse	93667	4 Days
18	Valley Public Radio (KVPR)	2589 Alluvial Ave	Clovis	93611	4 Days
19	Clovis East High School	2940 Leonard Ave	Clovis	93619	4 Days
20	Clovis City Utility Building	1033 5th St	Clovis	93612	11 Days
21	Carmel Village at Clovis	1650 Shaw Ave	Clovis	93611	4 Days
22	Independent Order of Odd Fellows	2823 Helm Ave	Clovis	93612	4 Days
23	Clovis Community College (Herndon)	390 W Fir Ave	Clovis	93611	4 Days
24	Buchanan High School	1560 N Minnewawa Ave	Clovis	93619	4 Days
25	Clovis Community College (Willow)	10309 N Willow Ave	Clovis	93730	4 Days
26	Woodward Park Regional Library	944 E Perrin Ave	Fresno	93720	11 Days
27	Westmont of Fresno (Cottonwood Court)	7442 N Millbrook Ave	Fresno	93720	4 Days
28	National University	20 E River Park Pl W	Fresno	93720	4 Days
29	Pinedale Community Center	7170 N San Pablo Ave	Fresno	93650	4 Days
30	Fresno State University	5010 N Woodrow Ave	Fresno	93740	4 Days
31	Terraces at San Joaquin Gardens	5555 N Fresno ST	Fresno	93710	4 Days
32	Guarantee Real Estate	5210 N Palm Ave	Fresno	93704	4 Days

33	Fig Garden Branch Library	3071 W Bullard Ave	Fresno	93711	4 Days
34	Central California Blood Center	4343 W Herndon Ave	Fresno	93722	11 Days
35	Inspiration Park	5770 W Gettysburg Ave	Fresno	93722	4 Days
36	Central Valley Regional Center	4615 N Marty Ave	Fresno	93722	4 Days
37	Fire Station #16	2510 N Polk Ave	Fresno	93722	4 Days
38	Hanh Phan Tilley Elementary School	2280 N Valentine Ave	Fresno	93722	4 Days
39	Aspen Valley Prep Academy	4221 N Hughes Ave	Fresno	93705	4 Days
40	Fire Station #9	2340 N Vagedes Ave	Fresno	93705	4 Days
41	DBH Health and Wellness	1925 E. Dakota Ave	Fresno	93726	4 Days
42	Fresno City College	1525 E Weldon Ave	Fresno	93704	4 Days
43	Ted C Wills Community Center	770 N San Pablo Ave	Fresno	93728	11 Days
44	West Fresno Regional Center	142 E California Ave	Fresno	93706	11 Days
45	Calwa Recreation & Park District	4545 E Church Ave	Fresno	93725	4 Days
46	Mosqueda Community Center	4670 E Butler Ave	Fresno	93702	4 Days
47	Romain Park	745 N First St	Fresno	93702	4 Days
48	Betty Rodriguez Library	3040 N Cedar Ave	Fresno	93703	11 Days
49	Valley Dream Center	1835 N Winery Ave	Fresno	93703	4 Days
50	Fresno Metropolitan Flood Control District	5469 E Olive Ave	Fresno	93727	4 Days
51	Sunnyside Library	5566 E Kings Canyon rd	Fresno	93727	11 Days
52	California Armenian Home	6720 E Kings Canyon Rd	Fresno	93727	4 Days
53	Melody Park	5935 E Shields Ave	Fresno	93727	4 Days

Attachment I – Election Board Members with Numbers/Languages Spoken

Total Number of Vote Centers	53	
	Expected Minimum Staffing Required	Operational Staffing Target
Total Number of Vote Center Workers	530	1060
Spanish Speakers	106	212
Hmong Speakers	32	64
Punjabi Speakers	18	36
Chinese Speakers	4	8
Vietnamese Speakers	2	4
Korean Speakers	2	4
Khmer Speakers	2	4
Tagalog Speakers	2	4

Attachment J – Ballot Dropbox Locations

Potential Drop Box Locations

All Drop Boxes will be outside and available 24 hours unless otherwise specified.
 All Drop Box Locations Subject to Change; Final Identification of Drop Box Locations will occur
 by E-88

#	Name	Address	City	Zip
1001	Keith Tice Memorial Park	8695 N Millbrook	Fresno	93720
1002	Food Maxx	1177 Fresno Street	Fresno	93706
1003	The Fresno Center	4879 E Kings Canyon Road	Fresno	93727
1004	Manchester Transit Center - Fresno Fax	3590 N Blackstone Ave	Fresno	93726
1005	a Rite Aid - Nees & Willow	2990 E Nees Ave	Fresno	93720
1005	b Walgreens - Shepard & Chestnut	8975 N Chestnut Ave	Fresno	93720
1006	Walgreens Parking Lot - Herndon And West	7015 N West Ave	Fresno	93711
1007	Noble Credit Union	4422 W Ashlan Ave	Fresno	93722
1008	Gillis Library	629 W Dakota Ave	Fresno	93705
1009	Mary Ella Brown Community Center	1350 E Annadale Ave	Fresno	93706
1010	Fire Station 19	3187 W Belmont Ave	Fresno	93722
1011	Malaga Elementary School (Fowler Unified)	3910 S Ward Ave	Fresno	93725
1012	Target Parking Lot at El Paseo	6655 N Riverside Dr	Fresno	93722
1013	Shaw and West Parking Area (Near Rite Aid)	2011 W Shaw Ave	Fresno	93711
1014	Bank of America	4445 E Tulare Ave	Fresno	93702
1015	Rotary West Park	3202 E Gettysburg Ave	Fresno	93726
1016	Clovis Rec Center	3495 Clovis Ave	Clovis	93612
1017	Walgreens - Cedar and Olive	1219 N Cedar Ave	Fresno	93703
1018	Bud Rank Elem School (Clovis Unified)	3650 N Powers Ave	Clovis	93619
1019	Tower District Olive @ Wishon	1226 N Wishon Ave	Fresno	93728
1020	Red Bank Elem School (Clovis Unified)	1454 N Locan Ave	Clovis	93619
1021	Villagio Shopping Center (B&N)	7849 N Blackstone Ave	Fresno	93720
1022	Farmers Market - Shaw & Blackstone	100 W Shaw Ave	Fresno	93704
1023	Noble Credit Union	175 N Clovis Ave	Clovis	93612
1024	Fowler and KC - CVS	5995 E Kings Canyon Rd	Fresno	93727
1025	Kerman - Walmart	14061 W. Whitesbridge Ave	Kerman	93630
1026	Coalinga - West Hills College	300 w Cherry Lane	Coalinga	93210
1027	Sanger Library	1812 7th st	Sanger	93657
1028	Reedley Community College	995 N Reed Ave	Reedley	93654
1029	Caruthers Branch Library	13382 S Henderson Road	Caruthers	93609
1030	Prather - Dollar General/CVS	29481 Auberry Rd	Prather	93651
1031	Biola Elementary School (Central Unified)	4885 N Biola Ave	Biola	93723
1032	Tranquillity Library	5831 Juanche Ave	Tranquillity	93668
1033	Shaver Lake Library	41344 Tollhouse Rd	Shaver Lake	93664
1034	Bear Mtn Library	30733 E Kings Canyon Rd	Squaw Valley	93675
1035	Firebaugh	1315 O St	Firebaugh	93622
1036	Mendota	643 Quince St	Mendota	93640
1037	San Joaquin	21900 W Colorado Ave	San Joaquin	93660
1038	Huron	36311 Lassen Ave	Huron	93234

1039	Fowler	128 S 5th St	Fowler	93625
1040	Selma	1710 Tucker St	Selma	93662
1041	Kingsburg	1450 Ellis St	Kingsburg	93631
1042	Parlier	1100 E Parlier Ave	Parlier	93648
1043	Orange Cove	633 6th St	Orange Cove	93646

Attachment K – Acronyms Used in Plan

ADA – Federal Americans with Disabilities Act of 1990

CVB – Classic Voting Booth

CVIG – County Voter Information Guide

CVR – Conditional Voter Registration

EIMS – Election Information Management System

ICE – ImageCast Evolution (Ballot Tabulator)

ICX – ImageCast X (Ballot Marking Device)

IT – Information Technology

LAAC – Language Accessibility Advisory Committee

PSA – Public Service Announcement

RAVBM – Remote Accessible Vote by Mail

UPS – Uninterruptible Power Source

VAAC – Voter Accessibility Advisory Committee

VBM – Vote by Mail

VCA – California Voters Choice Act 2016

VCAAC – Voters Choice Act Advisory Committee